

# **National Parks Association of NSW** 2025 Annual Report



NATIONAL PARKS ASSOCIATION OF NSW  
protecting nature through community action



Established in 1957 and incorporated in 1988, the National Parks Association of NSW (NPA) is a community-based organisation dedicated to the protection and conservation of nature. Incorporation is held under the Associations Incorporation Act 2009 [NSW] (registration Y00789-26). NPA is listed on the Australian Business Register (ABN 67 694 961 955) and is registered for GST purposes.

NPA is a registered charity under the Australian Charities and Not-for-profits Commission Act 2012 [Cth], and is endorsed by the Australian Taxation Office to access income tax exemption, GST concessions and the fringe benefit tax rebate. It is listed as a deductible gift recipient under the Income Tax Assessment Act 1997 [Cth], and holds a fundraising authority under the Charitable Fundraising Act 1991 [NSW].

Registration status is publicly listed on the Australian Business Register, the ACNC Register, and the Service NSW Public Register at:

<http://www.abr.business.gov.au>

<http://www.acnc.gov.au>

<https://www.onegov.nsw.gov.au/publicregister/#/publicregister/categories>

For more information about NPA's structure, and to access a copy of its Constitution, visit:

<https://npansw.org/what-we-do/our-structure>

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# NPA Annual Report 2025

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## A year of proof, adaptation and renewal

2024/25 was a year of intense focus for the National Parks Association of NSW (NPA): a focus on completing the decade-long effort to turn the Great Koala National Park (GKNP) into reality; a focus on undertaking the technical assessments needed to support our next major proposal, the Great Southern Forest National Park (GSFNP); and a focus on asking ourselves a challenging question: are we the organisation our members and supporters need us to be for the decades ahead?

These were the key challenges set out in our NPA Strategy 2023–27, and 2024/25 was the year we put them to the test.

NPA's **Great Koala National Park** (GKNP) proposal was rigorously examined by the NSW Government's independent assessment, confirming the strength and accuracy of NPA's original science-based work. Even a decade later, the 2015 report to Parliament was validated as correctly identifying key koala habitats and priority protection areas. When momentum stalled, NPA shifted focus from proving the science to demonstrating the park's economic and community value. Partnering with local tourism operators and reviving grassroots advocacy, NPA built public and political support through community engagement and direct outreach to state leaders. This persistence paid off — just after the reporting period, the Great Koala National Park was officially declared, marking a landmark win for conservation and regional communities alike.

Initiated by NPA's Milton, Eurobodalla and Far South Coast branches, the **Great Southern Forest National Park** project is an ambitious new initiative in a region deeply affected by logging, megafires and species decline. NPA laid the groundwork through detailed biodiversity assessments and targeted field surveys by dedicated volunteers. The findings present a strong scientific case for protecting the tall southern forests and their threatened species. The campaign ahead will be demanding, but the evidence is compelling and NPA's commitment remains steadfast.

Our third area of focus, **strengthening NPA for the future**, began with a review of financial sustainability but quickly broadened into something deeper: an honest look at our mission, structure and capacity to deliver on our ambitions. The conclusion was clear: while NPA's voice for nature is respected and effective, more work is needed to reach our full potential.

This reflection marks the start of a renewal process that will ensure NPA remains a strong, credible and enduring advocate for nature in New South Wales.

Looking back, 2024/25 was not just a year of focus — it was a year of proof, adaptation and renewal. We proved the strength of our science, adapted our advocacy to new realities, and began renewing the organisation that has championed NSW's wild places for 70 years.

As we look ahead, NPA's purpose is clearer than ever: to be the trusted voice for nature — guided by science, powered by community, and driven by hope.



Gary Dunnett  
Chief Executive  
Officer, National Parks  
Association of NSW



Liz Jeremy  
President, National Parks  
Association of NSW



## Protect, restore and connect natural areas across NSW

The climate and biodiversity crisis facing our planet, and the increasing awareness of the importance of natural areas, brings into sharp focus the need to expand our Protected Areas, ensure their legal protection, and restore their ecological functioning.





## Great Koala National Park

In partnership with the Australian Climate and Biodiversity Foundation (ACBF), NPA delivered a major outreach program throughout 2024–25 to secure the NSW Government’s commitment to creating the Great Koala National Park (GKNP) and protecting key koala habitat areas across the Mid North Coast.

First proposed by NPA over a decade ago, the park covers 176,000 hectares of state forest, recognised as critical koala habitat and a vital ecological corridor linking existing reserves. The 2024–25 campaign built on years of advocacy, combining community mobilisation, business engagement, and political outreach to turn broad public interest into government action.

The campaign aimed to achieve the full declaration of the Great Koala National Park Assessment Area and the protection of priority sites such as the Forest Bridge (Pine Creek State Forest) and Bollanolla Block (Newry State Forest). NPA coordinated extensive on-ground engagement, including door-knocking, market stalls, and the distribution of over 1,300 corflutes and 15,000 flyers across the GKNP region. More than 1,200 letters were sent by community members to key parliamentarians urging the park’s creation.

A distinctive visual identity helped foster a sense of community pride and visibility. NPA and ACBF also led targeted outreach to business and political leaders. A business dinner in Coffs Harbour was co-hosted for visiting parliamentarians, followed by a business delegation to Sydney where local tourism operators met directly with Premier Chris Minns. A Parliament House event, featuring Environment Minister Penny Sharpe as keynote speaker, showcased strong regional and economic support.

As a result of these combined efforts earlier in the year, in September 2025 the NSW Government announced the creation of the Great Koala National Park, protecting the full 176,000 hectares originally identified by NPA — a landmark conservation achievement for koalas, biodiversity, and regional communities.





## NSW Marine Sanctuary Alliance

The NSW Marine Sanctuary Alliance remained a powerful force for ocean protection throughout 2024–2025, with NPA continuing its strong support and leadership. The Alliance’s new website — [nswmarinesanctuaryalliance.org](https://nswmarinesanctuaryalliance.org) — is helping attract new marine sanctuary champions and amplify the call for stronger marine protection across NSW. Meeting monthly, the Alliance brings together passionate community advocates (including NPA members) and provides practical support to local groups campaigning to safeguard their coastal waters. Funding this year helped design, build, and host the new website, ensuring NPA continues to play a central role in coordinating and driving the Alliance’s work.



## Love Our Sanctuaries – Film Events

In September 2024, NPA joined forces with the Australian Marine Conservation Society and the NSW Marine Sanctuary Alliance to deliver the Love Our Sanctuaries statewide film tour — a celebration of our ocean sanctuaries and a rallying cry for stronger marine protection ahead of the release of the NSW Mainland Marine Park Network Management Plan. From Coffs Harbour to Merimbula, nine packed-out events drew almost 1,000 attendees, including more than 200 at Jervis Bay alone. The tour inspired vibrant discussions about forming new community groups in Merimbula, Bondi, Thirroul and Long Reef, each eager to campaign for better marine safeguards.

At every stop, audiences gathered around the Love Our Sanctuaries banner for a powerful photo, acting as a visual message that was sent to local MPs, showing that communities across NSW are united in their support for enhancing marine protection.





David Gallan and Kate Carroll conducting a survey in the proposed Great Southern Forest National Park. Photo Andrew Wong

## Great Southern Forests National Park

After commencing in 2024, NPA has committed substantial effort to this highly ambitious park proposal throughout 2025. The proposal seeks to add 365,000 hectares of State Forest to existing NPWS reserves, creating a connected conservation landscape of approximately 1.2 million hectares. The proposed park extends across a 100-kilometre-wide corridor from the coast south of Wollongong to the Victorian border and encompasses 55 State Forests, including 24 Flora Reserves.

The proposal area contains a remarkable diversity of ecosystems, from the temperate coastal forests to the alpine woodlands of southern NSW. These landscapes are rich in biodiversity, supporting many endemic and threatened plant species and providing habitat for iconic fauna increasingly at risk from ongoing logging and other pressures.

The technical report has advanced significantly through 2025, supported by detailed GIS analysis, scientific research, and extensive fieldwork. The assessment covers native vegetation communities, threatened and rare species, habitat connectivity, aquatic systems, fire history, and First Nations heritage values. It also highlights the major threats posed by industrial logging and climate change, presenting a strong, evidence-based case for the permanent protection of these high-value natural areas.

NPA's Far South Coast, Milton, and newly formed Eurobodalla branches have been instrumental in this work, with members actively involved in field surveys, campaign strategy, park planning, and stakeholder consultation. Considerable time has been devoted to documenting species through photography and film, with data submitted to the BioNet Wildlife Atlas. Regular field trips throughout the year engaged NPA members, staff, and partner organisations. The proposal has also attracted new volunteers and support from other NGOs, including the Forest Alliance, which has turned its attention to the South Coast following the NSW Government's announcement of the Great Koala National Park.



## A New Vision For Jervis Bay

The National Parks Association of NSW is proposing significant additions to the Protected Area Network surrounding Jervis Bay. These proposed extensions are designed to strengthen landscape connectivity, close existing ecological gaps, and ensure the protection of the full range of habitats and species found in this ecologically rich region. The area supports a number of threatened species, including the Eastern Bristlebird and the Jervis Bay Leek Orchid, both of which have key populations within the proposed additions and require targeted protection to ensure their long-term survival.

The original technical report was released in 2023, but underwent substantial revision throughout 2024–2025. These iterations were prompted by changes in land ownership and management across several parcels included in the proposal. They also provided an opportunity to incorporate more recent threatened species data and refine conservation priorities based on updated ecological information.

The final proposal recommends 12,324 hectares of new protected lands to be added to Jervis Bay National Park and Parma Creek Nature Reserve. It also proposes the inclusion of Abrahams Bosom Nature Reserve (205 hectares) to be reclassified as a Regional Park, enhancing opportunities for recreation while maintaining conservation outcomes.

These additions will complement and strengthen the network of existing protected areas in the region, including Brundee Swamp Nature Reserve, Saltwater Swamp Nature Reserve, Wollamia Nature Reserve, Worrigee Nature Reserve, and the Commonwealth-managed Booderee National Park. Together, they form an integrated conservation landscape that safeguards biodiversity, supports habitat resilience, and contributes to the ecological integrity of the broader Jervis Bay region.





## Promote, experience and appreciate nature

NPA's conservation goals are ambitious and rely upon the efforts of our supporters. We need to retain and expand our supporter base and help build their skills in advocacy, community engagement and enjoyment of nature.

We know that connections with nature must be reforged with each new generation, and that new types of experiences are required to attract a broader base of supporters. Enriching outdoor experiences are not only beneficial to personal wellbeing, we know that those connections lead to support for the conservation of natural places.





## NPA Activities Program

NPA's outdoor activities program is a core part of who we are. In 2024-25 we held over 1,000 activities across 14 branches. Activities were predominantly walks, plus several paddles, bike rides, bush regeneration events and canyons. Several multi-day walks were organised, and some leaders also coordinated group trips overseas.

These activities are a great opportunity for social interaction and to learn about native plants and animals and the natural and cultural history of an area. Participants share their experiences through trip reports and photos across Facebook, branch newsletters and NPA's weekly Bushwalking Bulletin. Knowledge shared during walks often leads to demand for a more in-depth presentation at a branch meeting, such as those held by Southern Sydney Branch.

## Field Activities Committee

The activities program is overseen by the Field Activities Committee. An important role is risk management and review of incidents, as well as guidance for general improvement to the program. In 2024-25 the committee membership was expanded to include activity leaders from more branches. The committee continues to expand in 2025-26. NPA thanks the members of the Committee: Richard Bennett (convenor & Southern Sydney), Glenda Rothwell (Central Coast), Coleta Richards (Mid North Coast), Mike McLeod (Southern Highlands), Lyn McRae (Coffs Coast), supported by members of staff Samantha Newton, Claudia Mira and Gary Dunnett.



Cliff Track. Photo: Central Coast Branch

## New Activities Website

Many branches promote their activities to all NPA members through the central Bushwalking Program website ([bushwalk.npansw.org.au](http://bushwalk.npansw.org.au)). This website is now well over 10 years old and becoming more difficult to update. In 2024 the decision was made to seek a new software solution for the program. Work has begun with Member Jungle as the new platform and work on the website has continued throughout 2025 with a planned roll-out later in the year. The new website will have improved online registration, communication tools (such as event specific chat function) and an app to make communication and registration easier in the field.

Our volunteer leaders are the backbone of our activity program. Our thanks to all members who have led activities and coordinated local branch and group programs.

If you are interested in leading with NPA, please reach out to NPA via [activities@npansw.org.au](mailto:activities@npansw.org.au).



## Build a respected, resilient and vibrant organisation

This strategy relies upon NPA remaining a well-respected, resilient and vibrant organisation that provides appropriate services to our members and supporters, influences government, builds community support for Protected Areas, demonstrates sound governance, offers opportunities for supporters and staff, generates the resources required to meet our purpose, and achieves our strategic priorities. Our strength comes from our local members across the state who contribute countless hours to our activities while supported by skilled staff. The members of NPA have an amazing range of skills and life experiences and knowledge of their local bushland reserves. We continually aim to increase the engagement of members and supporters in the work of NPA





## Membership

Total membership at 30 June 2025 was 3,303 members (3,521 same time 2024), comprised within 2,511 subscriptions (individual, household and corporate). Our supporter base and social media presence continues to expand with a growing online community of over 40,000 people.

## Member and Supporter Development Program

Following a successful pilot program with the Sydney, Southern Sydney, and Milton Branches in 2023–24, NPA commenced the implementation of a structured program to strengthen communication between branches and new members. Every branch is unique, so the program is designed to be adaptable—helping members engage with their local branch through bushwalking, picnics, bush regeneration, conservation campaigning, presentations, and other activities.

The Membership Committee plays a key role in continuing the Member and Supporter Development Program. NPA extends its thanks to the members of the Committee: Helen Wilson (Convenor), Brigitte Nairn, Ross McDonnell, Ian Donovan, Richard Bennett, and Jonathon Howard; supported by staff members Samantha Newton, Gary Dunnett, Claudia Mira, Jo Armstrong, and Danielle Ryan.

## Communication and Engagement

### Print and email

NPA NSW is an organisation with a diverse and geographically dispersed membership. Effective communication across a range of platforms is essential to keep everyone informed and engaged.

Our flagship magazine, Nature NSW, provides updates on NPA campaigns and projects, as well as broader coverage of nature conservation and park management topics.

To keep members and supporters up to date more frequently, our monthly e-newsletter, Nature News, and weekly Bushwalking Bulletin share information about plans of management and proposals open for public comment, upcoming events and opportunities, trip reports, photos, and other news of interest.

### Social Media and Websites

Our social media presence includes our main Facebook page, Great Koala National Park page, and several branch Facebook pages. Our YouTube channel features an excellent collection of member presentations, short films (e.g. Whispers of Wilderness), and slideshows from our Bushwalk Photo Challenge.

Work was undertaken on the main NPA website to streamline content and prepare for our new activities website (see page 19 for more details). This new platform will enhance communication and functionality for our activities as well as branches and members.

### Meeting reports

There are several committees and groups focused on different aspects of NPA's work at the local branch, and regional or statewide level: conservation, projects, outdoor activities, organisational support are all discussed. Reports between committees, particularly via staff, Executive and State Council keep us all informed.





## Advocacy

Legislation, government policy, planning proposals and project approvals can have major long-term consequences to the natural environment—both positive and negative. Advocating for nature conservation is a vital part of what NPA does, and involves considerable time and effort. Important advocacy tools include:

- written submissions and representations to Ministers, parliamentary members and government agencies
- appearances at inquiries, public hearings and parliamentary committees
- face-face meetings with Ministers, parliamentary members and officials
- submission guides for use by NPA members and the general public
- media commentary provided via media releases, interviews and published articles.

During 2034-25 NPA prepared 47 written submissions and representations in relation to a wide range of matters. Key issues that were addressed are summarised in the table on page 25.

Issue	Examples
Infrastructure	<ul style="list-style-type: none"><li>• Appin Road wildlife safety Improvements</li><li>• Snowy 2.0 - transmission line</li><li>• Winterbourne Wind Farm</li></ul>
Biodiversity	<ul style="list-style-type: none"><li>• Biodiversity Offsets Scheme Bill 2024</li><li>• Private land conservation review</li><li>• Woollahra Biodiversity Conservation Strategy</li></ul>
Forests	<ul style="list-style-type: none"><li>• Review of sustainability of forestry operations in NSW</li></ul>
Mining	<ul style="list-style-type: none"><li>• Tahmoor South Project</li><li>• EPA regulation of coal mines</li><li>• Bloomfield Colliery Continuation Project</li></ul>
Reserve management	<ul style="list-style-type: none"><li>• Draft plans of management for Kalyarr, Jindalee and Yiraaldiya National Parks</li></ul>
Reserve establishment	<ul style="list-style-type: none"><li>• Great Koala National Park campaign</li><li>• National Roadmap for protecting and conserving 30% of Australia’s land by 2030</li></ul>
Rivers & water	<ul style="list-style-type: none"><li>• Basin-wide Watering Strategy</li><li>• Murray Darling Basin constraints roadmap and early insights paper</li><li>• NSW Aboriginal Water Strategy and Action Plan</li><li>• Regional water strategies for Murray and Murrumbidgee catchments</li><li>• Water sharing plans for Barwon Darling, Macquarie/ Wambuul Bogan and Macleay water sources</li><li>• Water Amendment (Restoring our Rivers) Act 2023</li><li>• Billabong Creek Floodplain Management Plan</li></ul>
Urban development	<ul style="list-style-type: none"><li>• Narrawallee residential development</li><li>• Patyegarang development proposal</li><li>• Newcastle Local Strategic Planning Statement</li></ul>



## Governance

NPA is an incorporated association and registered charity with a decentralised structure of member groups. Governance arrangements and procedures are defined in the NPA Governing Rules.

A review of governance policies is currently underway with a focus on matters relating to acceptable conduct, including interpersonal respect, integrity and reputational issues.

### NPA State Council

The State Council comprises representatives of branch committees, specialist groups, affiliated bodies, Executive members, and appointed members. Its principal role is to guide strategic direction and policy, supervise and promote information sharing across groups, elect Executive members, and perform key governance functions.

### NPA Executive

The Executive members are elected annually by the State Council from nominations invited from the general membership. The principal role of the Executive members is to manage and take overall responsibility for the Association's business and financial affairs.

## Member and specialist groups

Specialist groups develop policy and provide advice on a variety of management and conservation matters. Three specialist groups - The Landscape Conservation, Park Management and Field Activities committees report directly to State Council. Specialist groups enable volunteer members to contribute directly to ongoing conservation work and the coordination of member activities.

Branch committees operate within a particular region. Their work includes local advocacy, membership recruitment, nature-based activities, member newsletters and collaboration with regional conservation networks.

## Statutory advisory committees

NPA has nominees on various advisory bodies under the *National Parks and Wildlife Act 1974*. These included the National Parks and Wildlife Advisory Council, the Karst Management Advisory Committee, and eight separate Regional Advisory Committees (the latter are nominated jointly with the Nature Conservation Council of NSW).

Representation was also maintained at a local level on several mining-related community consultative committees under the *Environmental Planning and Assessment Act 1979*, and on various local government advisory committees.

## Park Management Committee

The Park Management Committee (PMC) meets regularly to discuss issues relating to the protection and management of natural areas, especially national parks and reserves.

Submissions have been made on a range of issues and several specific draft Plans of Management (PoMs) and water management plans. Key submissions included: Kalyarr NP Draft PoM; Yiraaldiya NP Draft PoM, Biodiversity Conservation Act Amendment (Biodiversity Offsets) Bill and Inquiry, Achieving 30x30 National Roadmap and Jindalee NP Draft PoM.

The Committee also collaborated with the NSW Forest Alliance, Reclaim Kosci, and the Alliance for Nature on priorities including biodiversity offsets, feral horse management and logging of native forests.

## Landscape Conservation Forum

The Landscape Conservation Forum (LCF) develops and promotes proposals to expand and strengthen NSW's protected area system. In 2024-25, it advanced proposals for the Great Koala NP, Jervis Bay NP, Great Southern Forests NP, the Pilliga, Upper Georges River Koala Park, and western NSW

LCF also engaged with a range of issues effecting landscape scale conservation including: the Australian Carbon Credit Unit (ACCU) Scheme, wetland management and various water sharing plans, forestry issues, marine protected areas, and the Lake Cowal area.



Positions Held		
Type	June 30 - 2025	June 30 - 2024
Executive	8	9
State Council	34	33
Specialist groups	70	61
Branch committees	110	135
Representatives to external bodies (excl. local bodies)	16	11
Statutory advisory committees	9	11
Directors of Natural Areas Pty Ltd	3	3
Total	250	263

NPA Executive	
Position	Name
Acting President	Liz Jeremy*
Vice President:	Vacant
Secretary	Ian Donovan
Assistant Secretary	Helen Wilson
Treasurer	Ross McDonnell
Executive members	Conny Harris, Jonathon Howard, Jane Judd, Warwick Pearse

\* Grahame Douglas resigned as President 23 Apr 2025

State Council	
Group	Name
Executive	As indicated
Field Activities	Richard Bennett
Park Management	Ross McDonnell
Landscape Conservation	Warwick Pearse
Armidale	Bryan Johnston, Pat Schultz
Central Coast	Pam McCann, Glenda Rothwell
Coffs Coast	Tim Carroll, Liz Jeremy
Far South Coast	David Gallan, Samantha Nerrie
Hunter	Ian Donovan, Sue Olsson, John Simpson
Illawarra	Graham Burgess, Helen Wilson
Lachlan Valley	Adrian Davey
Macarthur	Rob Michie, Cita Murphy
Mid North Coast	Roxanne Dunn, Brett Neil, Coleta Richards
Milton	Brigitte Nairn
Southern Sydney	Ian Hill, Ross McDonnell, Gary Schoer
Sydney Region	Ian Clarke, Pam Dawes, Tom Fink, Conny Harris, Jane Judd, David Stead
NSW Teachers Federation	Adam Curlis
Appointed	George Pund



NPA Staff	
Position	Name
Chief Executive Officer	Gary Dunnett
Director Operations	Samantha Newton
Member and Administrative Services	Claudia Mira
Communications & Publications Manager	Kiran Charles
Finance Officer	James Zhuang
Conservation Campaigner	James Sherwood, Danielle Ryan
Fundraising Manager	Joanne Armstrong
Conservation Projects Office	Kate Carroll
Administration Assistant	Jennifer Matthews
Great Koala NP Campaign Coordinator	Paula Flack

## Fundraising and Gifts

This financial year we continued to strengthen our fundraising efforts in support of conservation, advocacy, and environmental education across our state. Our campaigns focused on protecting the integrity of our national parks and strengthening community engagement with nature.

Building on the success of previous years, we delivered several key fundraising initiatives, including three major appeals, our annual raffles, and continued support from our regular monthly donors and bequest program. These initiatives help sustain our vital work such as habitat restoration and protection projects, advocacy for stronger park protections, and educational outreach to ensure our land and sea scapes are protected for the next generation.

Throughout the year, our appeals helped raise awareness and funds for critical conservation campaigns, including ongoing efforts to create and protect our natural environment. This includes a focus on areas like the Great Koala National Park and Kosciuszko National Park as well as broader initiatives aligned with the global 30 by 30 conservation goals.

We are so grateful for the ongoing support of the community. Each contribution, whether through appeals, raffles, or monthly giving, all has directly supported our mission to defend nature and promote sustainable management of our parks.

We extend our heartfelt thanks to all our supporters, donors, members, and volunteers who made this possible. We also acknowledge the generous raffle prize donors and congratulate this year’s winners. Your generosity, through financial support and the gift of time, is a driving force behind our work.

We are a lean, community-funded organisation, and every contribution makes a tangible difference. Your continued partnership enables us to carry out our essential work protecting our beautiful states unique natural heritage for future generations to come. Thank you for standing with us in this critical work.



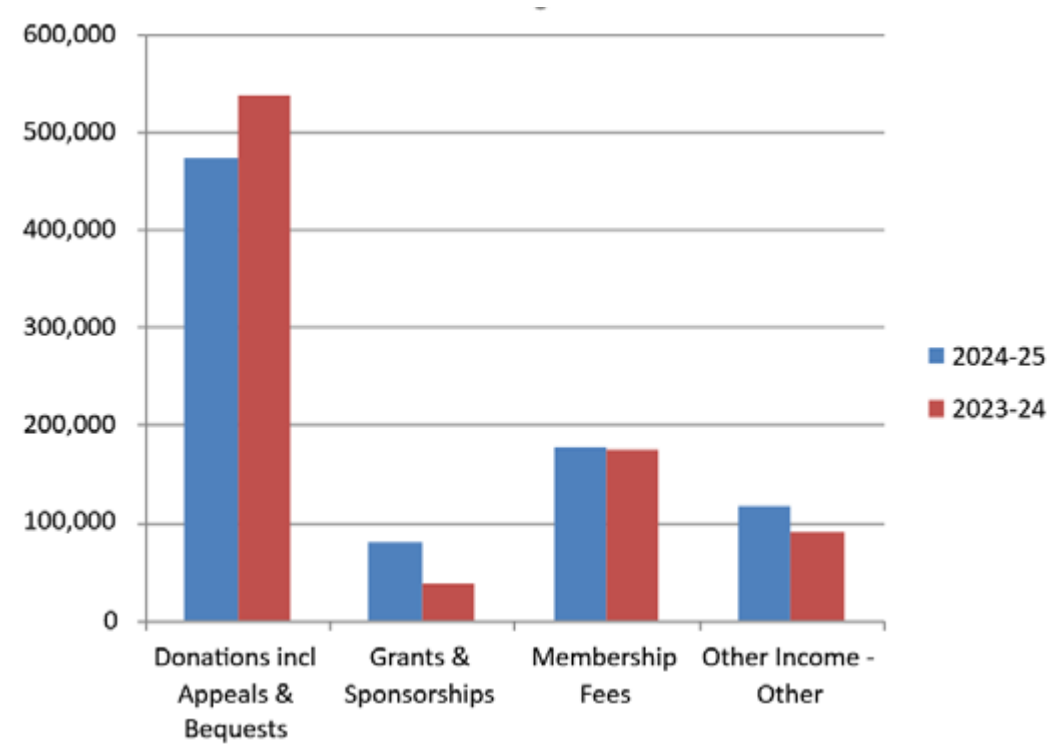
# Financial Summary

Income Statement for the year ended 30 June 2025		
Operating Activities	FY2025	FY2024
OPERATING INCOME	(\$AU)	(\$AU)
Donations incl Appeals & Bequests	473,775	537,598
Grants & Sponsorships	79,022	38,215
Membership Fees	177,420	173,808
Other Income	116,230	89,460
Total income	846,448	839,081
OPERATING EXPENDITURE		
Conservation Activities	162,906	185,548
Employee Benefits	606,925	596,483
Merchandising & Fundraising	17,384	25,109
Member Services	48,696	74,631
Other -Incl Depreciation	55,942	64,510
Total Expenses	891,853	946,281
OPERATING SURPLUS	(45,405)	(107,200)

Balance Sheet ending 30 June 2024		
ASSETS	FY2025	FY2024
Current Assets	(\$AU)	(\$AU)
Cash & Cash Equivalents	309,210	1,544,195
Other Current Assets	41,752	56,197
Prepayments	797	3,647
Financial Assets - Current	1,178,045	-
Total Current Assets	1,529,804	1,604,039
Non-Current Assets		
Property, Plant & Equipment, Right of Use Assets	87,342	36,725
Other Non-current Assets	11,827	22,538
Total Non-current Assets	99,169	59,263
TOTAL ASSETS	1,628,974	1,663,302
LIABILITIES		
Current Liabilities		
Employee Benefit Provisions	62,985	45,622
Unexpended Grants	18,713	28,063
Other Current Liabilities	59,027	61,005
Total Current Liabilities	140,725	134,690
Non-Current Liabilities		
Employee Benefit Provisions - Non-Current	23,771	15,790
Other Non-current Liabilities	980	3,920
Total Non-Current Liabilities	24,751	19,710
TOTAL LIABILITIES	165,476	154,400
TOTAL ASSOCIATION FUNDS	1,463,497	1,508,902



Operating Income 2024 -2025



Operating Expenditure 2024 -2025

